

Likelihood			Impact		
5	Almost certain	This event is expected to occur in most circumstances	5	Major	Severe impact on service delivery resulting in closure of some services / ceasing of project and / or significant financial and/or reputational implications
4	Likely	This event will probably occur in most circumstances	4	Significant	High impact on service delivery resulting in services / resources being unavailable for a long period
3	Possible	This event might occur at some time	3	Moderate	Impact on service delivery and financial / or reputational implications
2	Unlikely	This event is not expected to occur	2	Minor	Minor impact to service delivery with potential for some financial / reputational implications
1	Rare	This event may only occur in certain circumstances	1	Insignificant	Very low impact to delivery

	Insignificant	Minor	Moderate	Significant	Major
Almost certain	5	10	15	20	25
Likely	4	8	12	16	20
Possible	3	6	9	12	15
Unlikely	2	4	6	8	10
Rare	1	2	3	4	5

Proximity	Risk proximity means how far away in time will the risk occur
Daily	
Weekly	
Monthly	
Yearly	